Supplementary Committee Agenda



Constitution and Members Services Scrutiny Standing Panel Monday, 22nd March, 2010

| Place: | Committee Room 1, Civic Offices, High Street, Epping |
|----------------------|--|
| Time: | 7.30 pm |
| Committee Secretary: | I Willett - The Office of the Chief Executive Tel: 01992 564243 Email: iwillett@eppingforestdc.gov.uk |

6. MEMBER TRAINING (Pages 3 - 28)

(Assistant to the Chief Executive) Report attached.

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Agenda Item 6

Member Learning and Development A report for Epping Forest Council Prepared by: Sam Davey, Improvement Manager, IDeA Date: 11 March 2010.

Introduction



1. The IDeA's main guidance document relating to Member Training and Development – "The Political Skills Framework for Elected members" begins with the following words:

Surprisingly little attention has been paid to the knowledge and skills required by local councillors despite their role being one of the most complex in politics or the wider work context. It is certainly more complicated than that of Member of Parliament. The local councillor role has also gone through many changes and continues to evolve. There is therefore a growing need to support new and experienced councillors in their efforts to develop the knowledge and skills they need to be effective.

2. It is in this light that the IDeA was commissioned by Epping Forest Council to help develop a more engaging and effective programme for Members, in order to ensure that:

- All members have the opportunity to explore their learning and development needs
- Members have the skills and knowledge they need to lead the organisation

and that

• Learning and development is seen as both effective and as providing value for money.

Methodology

3. Two evening seminars themed around Member Learning and Development were held in late 2009. These enabled Members to discuss some of the issues surrounding the requirements for a new and revitalised training programme, and resulted in agreement that Members would participate further in the process in January 2010.

4. All members were given the opportunity to become involved and interviews with an IDeA consultant were scheduled at the Council offices (the

opportunity for members to be interviewed in central London was also offered in order to accommodate those members who commute)

5. In total 18 members were interviewed, the survey was cross party and included the Leaders of the Conservative, Liberal Democrat, Labour and LRA groups

6. The purpose of the interviews was to consult with members to establish:

- (a) What they wanted from a learning and development programme and to work with each member to develop a personal development plan
- (b) To consider what should be included in future programmes (including Induction)
- (c) To discuss the most effective way to deliver effective member learning and development at Epping Forest; and
- (d) To consider options for evaluation to ensure any new programme can be clearly linked to learning objectives in order to measure effectiveness and value for money

Key Findings

- Members believed that training was currently "ad hoc" and that members had become "complacent" regarding training and development.
- Training must be relevant, engaging, value for money and scheduled well in advance.
- Members wish to become more involved in setting learning objectives, delivering training and evaluating impact.
- Member training should be aligned to and support the strategic planning process.
- The role of the group leader in supporting their group, identifying learning and development opportunities/needs and providing feedback is key to ensuring the success of a learning and development programme.
- Deliver a more formal Induction for all new members.
- Consider new delivery methods e.g. joint commissioning (with officers and members from other authorities), develop an e-learning resource, more practical training based on visits and observations in relevant service delivery departments, coaching and mentoring

- Member training and development should be part of the annual planning cycle objectives agreed, programme developed, training delivered, impact assessed.
- All members wished to ensure their skills and knowledge on key technical issues (such as Planning and Licensing) are kept up to data, and suggested a formal programme of short refresher sessions.
- A large proportion of members interviewed wanted clearer and more accessible information relating to the constitution and council protocols, and would welcome a glossary of technical terms (e.g. relating to Planning and development control).

Training Delivery

7. It was recognised that it would be impossible to find a consistent time during the day that would be suitable for all members to attend training. However, the following ideas were suggested as possible solutions to the problem:

- Produce a training calendar once a year, identifying training sessions so members can get these in their diaries try to ensure that this calendar is co-ordinated with the schedule of meetings
- Ensure members get at least one month's notice of any training
- Set aside a particular day (e.g. last Thursday in the month) as "Member training day"
- For mandatory or very popular courses, try to ensure that the course runs twice once during the day, once early evening, to attempt to suit as many members as possible

8. In addition, there was some appetite for a range of delivery methods – all members questioned were happy to engage in training courses with Epping Forest officers, and all bar one were interested in running a pilot session with other authorities in the region to see if joint commissioning of Member training could bring efficiencies.

9. Distance and/or E-learning was not seen as the delivery method of choice for many members, but a significant proportion said they would like elearning tools to be available as an alternative option, and a number of those questioned said they would be happy to trial an e-learning module.

10. Members would like to see more learning resources available – e.g. developing a "training and information library" and providing access to e-

learning – not as a primary training source, but to provide back-up information and reference material.

11. Members liked being trained by Epping Forest staff because it was felt that they understand the local issues and can provide a more relevant perspective than external trainers, however, there were a number of caveats to this:

- "Not death by powerpoint"
- "I don't want to just sit and listen to someone reading something from a screen that I could have read at home"
- "I need the training to be relevant to the residents of Epping Forest, and to show me practically how I can make a difference"
- "A professional trainer working alongside one of our officers often gives just the right balance"

12. There was a very definite preference for scenario/case study based training, in fairly small interactive groups, focussed on practical examples, where the member can ask questions and become more practically involved.

13. A number of members also thought that the training would sometimes have more relevance if delivered by members – e.g. training for new panel members could be delivered by the Chair/Vice Chair.

14. It was also suggested that an annual session delivered by the Chair and Heads of Service – providing update information, future plans and priorities and outstanding issues would be a very useful session for members and officers alike

15. In addition, some members attend learning and development events within the region and further afield, and are aware that there are many more such opportunities – often at little or no cost. They would like to be made aware of these events – possibly through the bulletin.

Content of a Member learning and development programme

16. The Personal Development planning sessions indicated a number of training needs which appeared to be required by a number of members. These are divided into thee categories – Technical Skills, Interpersonal Skills and Practical Skills and are shown in the table below.

17. Please note; many members interviewed identified specific requirements which were personal and relevant to their own development (e.g. training on a specific IT package, training on specific areas of legislation). These have

been discussed on an individual basis with Ian Willett, and do not form part of the scope of this report. It should be noted however that the need to identify and meet such personal requirements will be an on-going part of the personal development process for elected members if the proposals discussed within this report are agreed.

| Technical skills | | Interpersonal | | | |
|---|------------|---|------------|--|----------------|
| | % | skills | % | Practical skills | % |
| LGF - overview | 38.8 9% | Working more effectively with officers | 27.7 8% | Work/life balance/managing the role./being "good enough" | 33. 33 % |
| Epping Forest – customer insight | 16.6 7% | Coaching and mentoring | 22.2 2% | Time management | 33. 33 % |
| LGF - managing a budget | 22.2 2% | Influencing and negotiating skills | 27.7 8% | Public speaking/speaking to camera | 27. 78 % |
| Dealing with Casework effectively | 22.2 2% | Personal skills – motivating others, building a successful team, managing performance, | 33.3 3% | Effective Questioning (scrutiny skills) | 22. 22 % |
| Budgeting and performance management | 16.6 7% | Managing and delivering effective opposition | 11.1 1% | Improved public speaking and managing the media | 22. 22 % |
| Managing on the wider agenda | 16.6 7% | Managing and developing the group | 11.1 1% | Effective reading and analysis skills (how to manage written data more effectively (NOT SPEED READING) | 22. 22 % |
| Social media – opportunities and pitfalls | 27.7 8% | Working effectively in political groups | 16.6 7% | Speed reading | 22. 22 % |
| Chairing meetings effectively | 16.6 7% | Leadership skills and styles - inc possibly emotional intelligence | 16.6 7% | Writing/creating effective leaflets/newsletters | 33. 33 % |
| Procedure and protocols for formal council meetings | 33.3 3% | Dealing with difficult people, managing | 16.6 7% | IT for the terrified/computers don't bite | 22. 22 % |

% = percentage of interviewees who requested this training

| | | conflict, neighbourhood disputes etc | | | |
|--|-------------|---|------------|---|----------------|
| Planning – the technical terms and vocabulary | | Working effectively in political groups | | Questioning techniques (specifically in preparation for public meetings) Training to include | 22. |
| | 16.6 7% | | 16.6 7% | best ways to frame questions effectively | 22. 22 % |
| Better use of social media – opportunities and pitfalls | 16.6 7% | | | | |
| General refresher training (e.g. planning) | 100. 00% | | | | |

Induction

18. All members felt that there was a huge learning curve following election, and that too much information, too quickly delivered, was not effective in terms of delivering Induction. However, all members felt that there should be a formal induction process for new councillors, but that this should take place over a longer time period, possibly supported by a buddy/mentor system so each new member has an identified person they can go to in the first few months in office. There was some difference of opinion regarding the identity of a potential "buddy" – some members felt that this should be another, more experienced, councillor, whilst others suggested that an officer could take this role.

19. Some interviewees suggested that the training programme should take place over a couple of dedicated days fairly soon after election while others felt that it would be more effective scheduled in over a 3/6 month period.

20. It was suggested that the Induction programme should include:

- An introduction to key officers and members
- Visits to key departments but not a whistle-stop tour of the building as this just becomes confusing
- A tour of the district (optional possibly link up with officer induction)

- A list of key contacts for all service areas one very interesting idea would be to ensure that all officers have a photo on the intranet, with their job title, contact number and a brief description of their job role.
- How meetings work possibly using footage from the web-cam
- The opportunity to observe all panels/committees
- Managing your case load effectively (see above)
- The practical aspects who does what, office support, allowances, declaration of interests etc
- Standards and governance
- Organisational structure chart(s)
- Member/officer roles and relationships
- A glossary of terms (especially planning!)
- Planning
- Local Government Finance

21. It was also suggested that we should ensure that all reference material is available on the intranet and as hard copy in the Members Area, and that this is maintained in order to ensure that it is up to date.

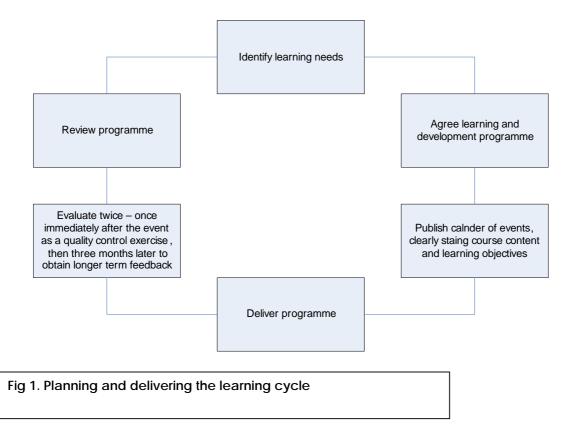
Evaluation

22. All members were in agreement that any training programme should have clear objectives and provide value for money.

23. Training evaluation is notoriously difficult, sometimes the benefits are intangible; sometimes the opportunity to put the training into practice may take a while to materialise. However, it was agreed that there should be a clear link between the learning and development programme and strategic objectives, and a way of assessing the impact of the training in order to determine whether it has delivered against agreed objectives.

24. It was also felt that members should be involved in setting their own learning objectives, and that training should be relevant to the individual - for example, a new member may identify a wide range of subjects they would wish to explore further, whilst a more experienced member may identify very few training needs over and above refresher training. Some members interviewed also expressed an interest in pursuing 360 degree feedback as a method of both setting learning and development objectives and evaluating the success of a learning and development programme.

25. Members felt that it would be useful to adopt the learning and development planning cycle shown at figure 1 below. The evaluation would also feed into the strategic planning cycle and would allow members to gain a greater understanding of their own learning and development needs, the options for meeting these, and to ensure that there was a positive return on investment.



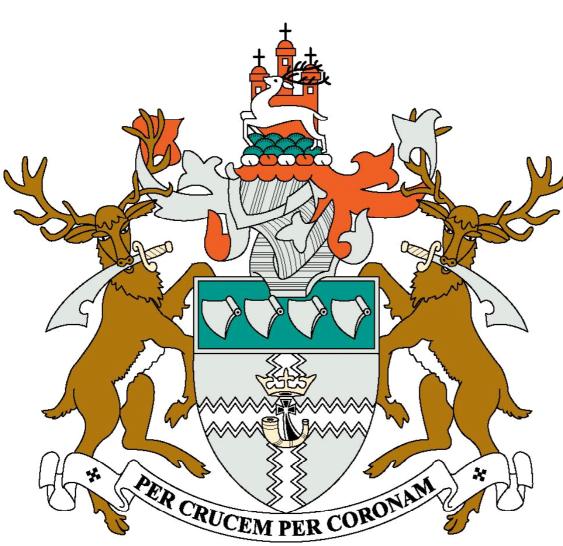
Recommendations

- 1) Develop a training brochure for Calendar year 2010/11 and allow members to select the learning events they would like to attend.
- 2) Develop and implement a formal planning and learning cycle for elected members, including an evaluation procedure.
- 3) Investigate running a pilot learning event with other authorities within the region - possibly a network discussion forum around a particular priority theme, rather than a formal training course.
- 4) Introduce additional training resources such as e:learning and training library and encourage one to one training opportunities such as site visits, service related discussions and coaching.

- 5) Support members to design and deliver training Induction training, training for new committee members etc.
- 6) Work with officers to ensure that officer-delivered training is relevant, interactive and based around scenarios and case studies when possible eradicate "death by powerpoint"!
- 7) Agree a new member induction programme to come into effect following the elections this year.
- 8) Group leaders to consider developing informal buddies/mentors to ensure that all new members have the opportunity to avail themselves of this type of learning support.

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Councillor Development Programme 2010/11 Prospectus



www.eppingforestdc.gov.uk **Epping Forest District Counci**



Councillors' Training Programme 2010/11

Introduction

- Welcome to the Councillors' training programme for 2010/11. In the prospectus which follows, you will find a range of courses designed to increase your knowledge and awareness of the Council, both locally and in national context.
- Some are designed to impart information, others to develop personal skills and the remainder to train you in essential tasks you will undertake as a Councillor.
- Some are run by Council staff and others by external specialists. Some are strongly participative, others more traditional in format. All are designed to be informal and to foster exchanges of views and questions.
- Some are available to your colleague Councillors from Parish and Town Councils. This is to make the best use of resources and to reflect the fact that in many aspects of local government, all Councillors have common needs.
- Some are designated "obligatory". This means that, for relevant Councillors, attendance is a necessary pre-requisite to becoming involved in a specific activity or serving on a particular member body. In other words, members will be unable to undertake those roles without this training. This designation is of particular relevance to newly-elected Councillors.
- If designated "desirable", this recognises that established members may have already attended the course. However, regular repeats will often help to refresh members' knowledge. "Optional" courses or those marked as being "of interest" are those which may not be a direct requirement but which members may find useful and increase your background knowledge of the Council.
- There is a booking form at the end of the prospectus. Please complete this and return it as soon as you can to the address given on the form, remember to book yourself onto the courses which are obligatory.
- All qualify for reimbursement of travel and subsistence costs except, in the case of subsistence, where catering is provided by the Council as part of the course.
- Depending on demand, repeat courses can be arranged on an ad hoc basis.
- Once you have submitted your booking form you will receive notification that you have a
 place on your chosen courses, together with joining instructions. If having booked a
 course, you are unable to attend, please notify Kim Partridge (ext 4443) (email
 <u>kpartridge@eppingforestdc.gov.uk</u>). This will enable your place to be offered to someone
 else.

List of Members' Training Courses

| Ref. No. | Course Title | Date | Page |
|----------|---|------|------|
| M1 | New Member Welcome and Induction | | 6 |
| M2 | IT Skills for Members (Gold) | | 7 |
| М3 | COMS - Committee Management Systems (Platinum) | | 8 |
| Μ4 | Introduction to Planning | | 9 |
| М5 | Code of Conduct | | 10 |
| М7 | Planning Protocol | | 12 |
| M17 | Equalities and Diversity | | 22 |
| M19 | Freedom of Information and Data Protection | | 24 |
| M21 | Staff Appeals Panel | | 26 |
| M22 | Complaints Panel | | 27 |

| COURSE NO. | M1 |
|------------|---|
| SUBJECT: | New Member Welcome and Induction |
| DATE(S) | |
| VENUE: | Committee Room 1, Civic Offices, Epping |

TIME/DURATION: 7.00pm ~ 9.00pm

SUMMARY OF COURSE CONTENT

An open session for new members to meet existing Councillors and senior officers in a relaxed setting.

Session 1 - 7.00pm

Certain housekeeping items will be dealt with at this event, including:

- Issue of office entry cards
- Photographs for publicity purposes
- Signing of Declarations Of Acceptance Of Office

Essential advice for new members on

- Code of Conduct
- procedures and protocols
- member training opportunities
- role of political groups
- administrative and domestic arrangements
- essential steps for new members

Session 2 - 8.00pm

- Introduction to the Council and District
- Current issues and concerns
- Opportunity for informal discussions and questions with Service Directors

COURSE TUTOR(S)

Chairman of the Council (HOST) Session 1 – Ian Willett Session 2 – Peter Haywood (Chief Executive) and Derek Macnab (Deputy Chief Executive)

Service Directors to attend

SUITABLE FOR:

Obligatory for New Councillors (Sessions 1 and 2) Desirable for Group Leaders (Session 2)

HOUSEKEEPING DETAILS: Light buffet in Members' Room from 6.30pm

COURSE NO.M2SUBJECT:IT Skills for Members (Gold)DATE(S)ICT Training Suite, Civic Offices, EppingTIME/DURATION:6.00pm ~ 9.00pm

COURSE OBJECTIVES

With the emphasis on using the computer in an informal and relaxed atmosphere, delegates are coaxed into discovering and exploring the functions of the IT world. This will help them gain the necessary experience and confidence when using existing and new applications as part of their role as an Epping Forest District councillor

SUMMARY OF COURSE CONTENT

- The Equipment
- The 'Windows' environment
- Using the tools
- Internet theory
- The differences between an internet and an intranet
- The search engine
- The browser Internet Explorer basics
- Toolbars
- Favourites
- Where to start
- Hints and Tips
- Workshop/familiarisation

NB. Content for this course may be subject to alteration at short notice.

COURSE TUTOR(S)

Chris Askew - ICT

SUITABLE FOR:

Members who have had little or no exposure to computers or who would like refresher training to boost confidence

HOUSEKEEPING DETAILS:

COURSE NO. M3

SUBJECT: Committee Management Systems (COMS) (Platinum)

DATE(S)

VENUE: ICT Training Suite, Civic Offices, Epping

TIME/DURATION: 6.00pm ~ 9.00pm

COURSE OBJECTIVES

To enable members to access the Committee Management System remotely and to successfully search and retrieve Committee Documents including all agendas and minutes of council meetings.

The Committee Management System also contains a wide variety of information and contacts essential to Councillors in their day-to-day role.

SUMMARY OF COURSE CONTENT

- 1. Introduction to the aims and background of the course.
- 2. The Democratic Services E-Government Strategy from the members' perspective.
- 3. Remote Access Policies and Application Forms Completion
- 4. Hardware/Software Standards required for use of the system.
- 5. The theory of logging onto the Councils network remotely.
- 6. Practical demonstration of accessing the network.
- 7. Potential connection problems.
- 8. Email notification
- 9. Basic Committee Management System (COMS) operations:
- 10. Overview of the application
- 11. Differences between the Intranet and Internet views knowing when you need to log on remotely
- 12. Searching for files and documents
- 13. Viewing PDF Documents
- 14. Other information available on the application
- 15. Workshop and questions

COURSE TUTOR (S)

Chris Askew - ICT Simon Hill – Senior Democratic Services Officer

SUITABLE FOR:

Councillors using their own computer equipment to connect to the Councils Extranet.

HOUSEKEEPING DETAILS:

COURSE NO.M4SUBJECT:Introduction to PlanningDATE(S)Council Chamber, Civic Offices, EppingTIME/DURATION:7.30pm ~ 9.30pm

COURSE OBJECTIVES

To familiarise members of the Council and others with the legal and procedural basis of the Authority's planning role.

SUMMARY OF COURSE CONTENT

The following elements will be covered during the course:

- An overview of the planning system its purpose, the roles of the various authorities, a 'plan-led' system.
- Determining planning applications role of officers and the committees, what is permitted development, how applications are dealt with, what is material, appeals in brief.
- The expectations imposed from above, i.e. the D.C.L.G.

COURSE TUTOR(S)

Barry Land - Assistant Director (Development Control)

SUITABLE FOR:

Obligatory for new District Councillors Desirable for other District Councillors as a refresher Optional for Parish and Town Councillors and Clerks

HOUSEKEEPING DETAILS:

COURSE NO. M5

SUBJECT: Code of Conduct

DATE(S)

VENUE: Council Chamber, Civic Offices, Epping

TIME/DURATION: 7.30pm ~ 9.30pm

To provide an outline of the Government's ethical framework and the duties and responsibilities of Councillors. Particular reference will be made to the new Code of Conduct, which is now in force.

SUMMARY OF COURSE CONTENT

- 1. Description of the Government's ethical framework including:
- Codes of Conduct
- Standards Board for England/Standards Committees
- Registration of Interests
- Acceptance of Office
- Gifts and Hospitality
- 2. Advice on the declaration of interests at relevant meetings including:
- Personal interests
- Prejudicial interests
- Membership of other bodies
- 3. General obligations under the Code of Conduct
- 4. The course will also outline the changes made under the recent revised version of the Code.

Note: It is planned to webcast this session and make this available via the EFDC website.

COURSE TUTOR(S)

Epping Forest District Standards Committee (Course Sponsor) Deputy Monitoring Officer (Ian Willett)

SUITABLE FOR:

Obligatory for all new District and Parish Councillors Desirable for all Councillors as a refresher

HOUSEKEEPING DETAILS:

COURSE NO.M7SUBJECT:Planning ProtocolDATE(S)VENUE:VENUE:Committee Room 1

TIME/DURATION: 7.30pm ~ 9.30pm

COURSE OBJECTIVES

To give guidance to District Councillors on the operation of the Council's adopted planning protocol.

To provide awareness of the possible pitfalls in the planning in terms of conflicts of interest which can arise.

To clarify the links between the protocol and the Code of Conduct.

To brief delegates on recent changes to the protocol pursuant to the new Code of Conduct.

SUMMARY OF COURSE CONTENT

- The position on "dual hatted" Councillors
- Fettering a Councillor's Discretion
- Conduct of Planning meetings
- Pre and Post Application Discussions
- Handling Site Visits
- Lobbying and Public Inquiries
- The position of Officers and Members who are applicants and objectors
- Questions and answers
- Addressing Planning Committee where Councillors have prejudicial interests

Note: It is planned to webcast this session and make this available via the EFDC website.

COURSE TUTOR(S)

Ian Willett - Head of Research and Democratic Services Barry Land - Assistant Head of Planning Services

SUITABLE FOR:

Obligatory for all District Councillors Desirable for other District Councillors and Council staff involved in planning Optional for Parish and Town Councillors and Clerks

HOUSEKEEPING DETAILS:

COURSE NO. M17

SUBJECT: Equalities and Diversity

DATE(S)

VENUE: Committee Room 1

TIME/DURATION: 7.00pm ~9.30pm

COURSE OBJECTIVES

- To acquaint members with the legal framework of equality and diversity.
- To inform members of the Council's approach to equalities issues and recent progress
- To make members aware of issues faced by the public approaching the Council, and potential barriers to equality of service.

SUMMARY OF COURSE CONTENT

• Overview of equality legislation

COURSE TUTOR(S)

Prue Denton – External Trainer

SUITABLE FOR:

Desirable for all Councillors, particularly those involved in appeal panels and planning.

HOUSEKEEPING DETAILS:

COURSE NO. M19

SUBJECT: Freedom of Information and Data Protection

DATE(S)

VENUE: Committee Room 1

TIME/DURATION: 7.00pm ~ 9.00pm

COURSE OBJECTIVES

To familiarise Councillors with the legal requirements for supply of information, data protection and the circumstances relating to the approval of covert surveillance.

SUMMARY OF COURSE CONTENT - (Suggested Content)

Data Protection

- What is personal data?
- Automated data, Manual records & Accessible records
- The eight Data Protection principles
- New rights for individuals
- Data Sharing

Freedom of Information

- Definitions
- 3 years on what's the take up been like?
- Valid Requests, Deadlines, Fees
- Exemptions
- Enforcement
- Decisions so far; Information Tribunal decisions
- The next stage

Regulation of Investigatory Powers

- Definitions
- When covert surveillance applies
- Enforcement
- Inspection

COURSE TUTOR(S)

Paul Simpkins – External Trainer

SUITABLE FOR:

Desirable for all Councillors as general background knowledge.

HOUSEKEEPING DETAILS:

| COURSE NO. | M21 |
|------------|---------------------|
| SUBJECT: | Staff Appeals Panel |
| DATE(S) | |

VENUE: Committee Room

TIME/DURATION:

COURSE OBJECTIVES

To train members of the Panel in the proper conduct of appeal hearings involving staff.

SUMMARY OF COURSE CONTENT

The following elements will be covered during the course:

- how the appeal procedure operates
- how appeals are handled including submission of evidence
- adjudicating on appeals

COURSE TUTOR(S)

Colleen O'Boyle - Director of Corporate Support Services Paula Maginnis – Assistant Director Human Resources

SUITABLE FOR:

Obligatory for new members of the Staff Appeals Panel Desirable for existing members of the Panel.

HOUSEKEEPING DETAILS:

Tea and Coffee in Committee

COURSE NO. M22

SUBJECT: Complaints Panel

DATE(S) VENUE: Committee Room

TIME/DURATION:

COURSE OBJECTIVES

To make members aware of their responsibilities should they receive a complaint in their capacity as Ward Councillors, the process for dealing with complaints and the specific duties/jurisdiction/limits of authority for members of the Complaints Panel.

SUMMARY OF COURSE CONTENT

Details will be given of:

- the Council's/Ombudsman's five stage complaints procedure
- procedures and obligations when members become involved in complains
- how complaints are investigated
- remedies to upheld complaints
- role and responsibilities of the Complaints Panel
- the role of the Local Government Ombudsman

COURSE TUTOR(S)

Jenny Filby – Corporate Compliments and Complaints Officer

SUITABLE FOR:

Obligatory for new members of the Complaints Panel Desirable for existing members of the Panel. Of interest for other members

HOUSEKEEPING DETAILS:

Tea and Coffee in Committee

BOOKING FORM – District Councillors

Name: (BLOCK CAPITALS)

I wish to attend the following courses (which I have written below).

| Course No. | Title |
|------------|-------|
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Regarding session M20 I wish to attend the following modules (which I have written below). Please write "ALL" if you would like to attend the full day.

| Session | Title |
|---------|-------|
| M20 | |
| | |
| | |
| | |

Please indicate any dietary requirements where catering is provided:

Please indicate any relevant medical or access requirements:

Signed:

Date

PLEASE RETURN TO KIM PARTRIDGE, DEMOCRATIC SERVICES, CIVIC OFFICES, EPPING AFTER COMPLETEING FORM OVERLEAF

EQUAL OPPORTUNITIES MONITORING FORM

| I am 🗌 Male | Eemale (please tick as approp | riate) |
|---------------------|---|---|
| I have a disability | 🗌 Yes 🗌 No (<i>If yes please desc</i> | ribe you disability below) |
| | | |
| | | |
| What is your eth | nic group? | |
| Choose ONE sec | tion from A to E, then tick the appropriate | box to indicate your background. |
| A White British | B Mixed | C Asian, Asian British, Asian English Asian Scottish, or Asian Welsh |
| English | White and Black Caribbean | Indian |
| Scottish | White and Black African | Pakistani |

Scottish
 White and Black African
 Welsh
 White and Asian
 Bangladeshi
 Other
 Any other Mixed background,
 Any other Asian background,

Other Any other Mixed background, please write in

Any other White background, please write in

- D Black, Black British, Black English, Black Scottish, or Black Welsh
- Caribbean
- African

lrish

Any other background, please write in

F Other Ethnic Group

Any other background, please write in

E Chinese, Chinese British, Chinese English, Chinese Scottish, Chinese Welsh

Chinese

Any other background, please write in

please write in